

Passion reborn for new Kate's owner

By Joan Verdon
THE RECORD, HACKENSACK, N.J.

Angelica Berrie — philanthropist, former Russ Berrie and Co. chief executive officer and widow of that company's founder, Russ Berrie — says she's found new joy with a business venture that returned her to an old passion — paper.

Berrie, 54, bought Kate's Paperie company, a five-store chain of specialty paper, gift wrap and gift stores in Manhattan and Greenwich last fall and recently acquired a majority stake in Boston International, an upscale paper products and partyware distributor.

Berrie said her new role directing Kate's Paperie has proved to be "good therapy" during a time when the infant bedding and furniture company her husband founded is being restructured and preparing to shed the Russ Berrie name.

Berrie, an Englewood, N.J., resident, served as CEO of Russ Berrie and Co., for two years after the death of her husband on Christmas Eve 2002. She eventually removed herself from the company — now based in Wayne, N.J. — after pressure from shareholders who felt turnaround experts should be brought in to lead the company in a new direction. She sold the Russ Berrie Foundation's 42 percent stake in the company to two private investment firms in 2006 for \$99.4 million. From 2006 to 2008, she devoted herself to the foundation's many charitable projects.

But Berrie also began looking for a new business venture "because I wanted to challenge myself. I didn't want to be a lunch lady," she said. Berrie had been a fan of the Kate's chain for years. She sold paper products to them 20 years ago, when she owned a factory in the Philippines that made paper jewelry, papier-mache ornaments and other items. Berrie is taking over the company at a time when consumers are putting the brakes on discretionary spending on luxuries such as handmade paper.

The family that founded and owned Kate's, the Flax family, "were not necessarily in a sale mode," when Berrie first approached them.

"I courted them, got to know them, shared my vision of Kate's," she said.

"They understood I really loved it," she said. "At the right time, I think they were ready to let go."

Berrie declined to disclose the purchase price because Kate's is a private company. The chain has annual sales of about \$20 million and 100 employees, she said.

Since purchasing the company, she has overseen the redesign of the logo, made some store layout changes, brought



STAFF FILE PHOTO

Shiho Masuda ties ribbon on a gift during a demonstration at Kate's Paperie in Greenwich in 2003. Angelica Berrie bought the five-store chain of specialty paper, gift wrap and gift stores and recently acquired a majority stake in Boston International, an upscale paper products and partyware distributor.

in artists to design store windows and recently hired a CEO, Michael Mosca, a former executive at Martha Stewart Living Omnimedia Inc. and Williams-Sonoma Inc. In addition, she has been upgrading the company's software to expand online sales to other parts of the country.

She also moved the company's warehouse to Englewood, and says that she eventually would like to open a Kate's outlet store in New Jersey. But she has no immediate plans to add more Kate's stores.

"Right now I'm happy to have five," she said. "I didn't buy it to make it a chain like Papyrus or anything like that."

Berrie said the current economy has been challenging, and the company has had to trim staff. However, it still maintains its emphasis on customer service. She pulled out her BlackBerry and displayed thank-you notes from customers raving about how the Kate's staff solved gift-wrapping challenges such as providing traditional Japanese-style wrapping for gifts being given by a chef.

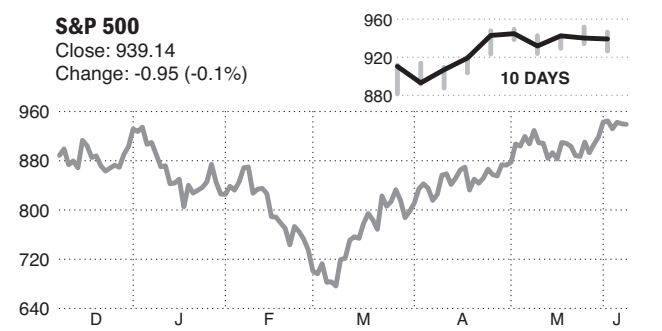
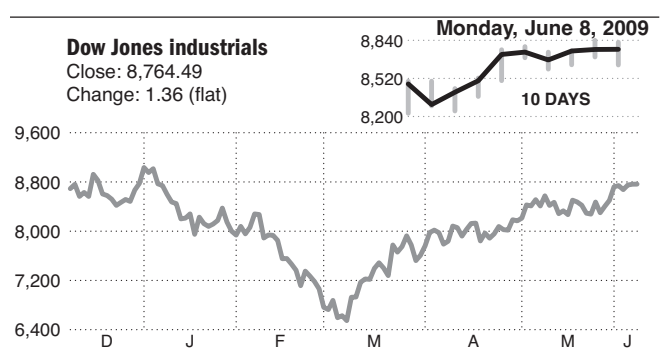
While some longtime paper companies have folded in recent months, "Kate's has a broader base of gifts. It's not just about paper," Berrie said. "It's about creativity. That's why I bought it.

You come in here to feel good," she said, looking around the company's store on Spring Street in Soho.

Kate's Paperie "is well-known and highly regarded in the stationery industry," said Kathy Krassner, editor-in-chief of Greetings etc., a trade publication based in Randolph, N.J. The chain, Krassner said, "has always been on the cutting edge in terms of its merchandise and product displays."

Krassner said that although the economic downturn is challenging stationery stores as it is all retailers, "the good news is that people are still buying wedding invitations, birth announcements, greeting cards, gift wrap, and other paper products year-round, despite the state of the economy." She also sees a trend toward high-quality and handmade papers, a Kate's specialty.

Berrie said one of the reasons she's a Kate's fan is she loves sending handwritten notes, written on beautiful paper with color-coordinated ink. "I have two drawers at home, two sides of my desk, full of the most beautiful cards. Most of them from Kate's, even before I bought the company." Now, she said, "I'm my own best customer. I'm here every week buying things from every store. But I get an employee discount."



Stocks Recap		DOW					
NYSE	NASD	HIGH	LOW	CLOSE	CHG.	%YTD	
Vol. (in mil.)	4,416	1,955	8823.97	8633.07	8764.49	+1.36 -0.14	
Advanced	1121	1065	3366.32	3272.09	3338.85	-11.13 -5.61	
Declined	1912	1663	345.41	338.37	342.49	-2.11 -7.62	
New Highs	10	42	NYSE Comp.	6109.02	5983.46	6068.56	-14.08 +5.41
New Lows	1	5	NASDAQ	1857.80	1818.59	1842.40	-7.02 +16.83
			S&P 500	946.33	926.44	939.14	-0.95 +3.97
			S&P 400	596.81	584.42	592.21	-3.88 +10.02
			Wilshire 5000	9706.15	9507.94	9632.96	-22.28 +6.01
			Russell 2000	531.09	520.07	524.79	-5.57 +5.07

Stocks of Local Interest		52-Week		VOL		52-Week		CHG.		VOL	
Name	High	Low	Last	Chg	(000s)	PE	Name	High	Low	Last	Chg
ATAI Inc	38.76	20.90	24.40	-1.6	28798	12	Kaman	33.88	9.33	17.95	-0.5
ATM Inc	29.92	8.70	16.41	+0.9	190	cc	Kellogg	58.51	35.54	44.52	+7.4
AcmeU	14.80	5.30	9.00	0	8		Kimberly	66.66	43.05	52.78	+3.7
Aetna	46.76	14.21	24.09	-1.31	6918	8	L-I Ident	17.22	3.23	8.78	-1.3
Agilent	38.00	12.02	19.64	-2.6	2133	14	LGL Grp	8.75	1.00	3.40	+0.3
Aircastle	14.47	2.54	7.68	-1.7	279	9	Lendstar	59.21	27.21	38.80	+1.4
Alexion s	47.95	28.16	36.54	-6.8	615	cc	M&T Bk	108.53	29.11	49.02	+5.8
ArchCh	43.01	15.00	28.55	-2.3	170	21	MTM Tech s	4.65	0.05	1.30	-0.3
Arstote	10.50	2.74	4.82	-3.2	6	dd	MarshM	36.82	17.18	20.03	+2.4
Avista	14.47	2.54	7.68	-1.7	279	9	MStewart	9.99	1.60	3.45	+0.1
AvistBudg	13.62	0.34	4.31	-2.5	3551	dd	NasSem	24.21	9.02	13.95	-1.1
Baldor	39.90	10.21	24.31	-7.0	583	13	NaugatVly	10.00	4.37	6.55	...
Baltw	3.21	0.72	.90	+0.3	71	dd	Neurogen h	1.20	0.06	.33	-0.3
BkIAm	39.50	2.53	12.06	+2.0	1056	16	NewAllc	17.98	9.36	12.74	-1.0
BkNYMel	43.00	15.44	28.54	+3.2	1121	34	NewMill	53.77	21.17	44.62	+5.8
Barnes	29.86	7.69	16.90	-8.8	559	14	Nexave h	5.57	0.07	.37	-0.4
Berkley	31.21	16.62	23.55	-1.4	1296	59	NessUI	28.20	17.16	21.12	-1.1
BerkH A	147000	70.00	9039	+12	13	54	NovoNord	68.35	41.35	51.46	-1.70
BerkH B	4700	2241	2932	+12	13	54	Novogen	7.45	1.23	2.88	-2.6
Biodel	19.28	1.62	4.98	-0.2	48	dd	NSTAR	40.00	25.67	30.98	-1.3
BladD	65.50	20.10	32.08	-0.5	1442	8	OdsysR	54.56	31.55	41.35	-3.5
BoilTech	24.00	5.25	10.65	-4.6	75		Olin	30.39	8.97	13.38	-2.9
Brinks s	39.42	18.19	28.80	-2.9	233	9	Omnicore	47.58	20.09	32.29	-3.0
BrMysq	23.98	16.00	19.76	-1.7	8779	9	PartireR	76.96	47.70	64.84	-3.2
CBNA	44.14	8.00	21.22	+5.7	7055	13	PatricIOp	9.90	0.88	1.90	-0.2
Cadbury	53.82	27.58	34.68	+1.6	348	13	PeopUdF	21.76	13.92	15.62	+0.1
CampSp	40.85	24.63	28.91	-1.4	3162	14	PepsBot	34.83	15.78	33.04	-3.7
CarpTech	49.86	11.72	23.66	-8.0	590	9	PepsCo	75.25	43.78	54.15	-7.3
ColsonSp	12.85	1.54	4.90	+0.4	199	dd	PerKcm	29.95	10.88	16.48	-2.2
Chevron	101.30	55.50	69.58	-2.1	9497	7	Pfizer	20.13	11.62	14.11	-2.0
Citic	61.69	10.50	21.57	-8.5	598	dd	Photor	8.80	0.33	3.88	-0.5
Clorox	44.48	27.15	33.31	+1.1	481	5	PhyRes	39.98	17.62	22.35	+0.2
CompTch	3.23	0.54	2.34	-1.4	57	dd	Praxair	99.74	47.40	75.42	+4.4
ConnWtrsv	28.95	17.31	21.59	-2.3	25	21	Presstek	6.58	0.87	1.86	-0.7
CoreID	46.39	32.56	35.81	+0.3	1674	9	Prstake	134.50	45.15	116.28	-0.4
Corning	70.65	21.53	37.59	-8.6	352	9	PrmEgy	82.38	24.46	40.42	-1.7
Covidien	57.00	27.27	35.65	-2.6	500	...	ProctGam	73.57	43.93	53.14	-0.4
Crane	43.17	10.87	24.90	-2.8	208	14	Raymer	49.54	22.28	39.83	-3.1
Cytec	61.69	10.50	21.57	-8.5	598	dd	Saralee	15.07	6.80	9.07	+0.7
Daiichi	70.65	21.53	37.59	-8.6	352	9	Schmberg	111.95	35.05	57.33	+0.6
Delcath	4.11	0.82	3.77	-1.1	237	dd	SeaAir	25.32	10.38	19.63	-1.1
DowChem	39.99	5.89	16.95	-6.1	1941	11	Sigaltd	58.19	36.40	44.58	-2.2
DuPont	62.97	16.05	26.21	-7.9	4203	18	StarWk	49.58	22.61	36.60	+7.1
EMCOR	36.05	11.17	22.58	-8.1	488	8	StarGas	3.62	1.63	3.50	-0.1
Eaton	97.93	30.02	48.64	+5.7	2397	11	Starbucks	18.56	7.06	14.97	-1.2
EdgeOrl	2.49	0.60	1.33	-0.3	7	dd	StarBus	126.15	20.82	35.79	-5.0
EmersonEI	34.02	6.98	12.78	-1.1	355	dd	SturmsRug	13.71	4.36	11.85	-2.8
EthanAN	34.02	6.98	12.78	-1.1	355	dd	TICC Cap	6.32	2.21	4.25	+0.9
ExxonMbl	89.63	56.51	73.17	+2.0	22669	10	Templeind	20.49	2.34	13.81	-0.2
FacstBr	67.96	31.15	52.47	-9.3	757	19	Terex	68.17	7.34	14.62	-5.3
FortuneR	67.20	17.68	36.21	-1.6	1576	30	Taxtron	59.66	3.57	12.91	-3.0
FrontierCm	12.94	5.32	7.15	-0.2	2734	13	ThomsonR	36.94	19.30	31.27	+4.4
FuelCell	9.25	1.98	4.06	+0.7	549	dd	TimeWrs	37.47	15.41	25.91	+6.1
GAMCO	68.52	21.66	53.07	-1.3	65	66	Tmslx	3.97	0.20	1.21	-0.8
Gartner	28.39	8.33	15.86	-2.2	241	15	TransWtr h	1.15	0.20	.35	+0.2
GenElec	30.74	5.73	13.56	+0.2	57868	9	UBS AG	25.72	7.04	13.74	-0.1
GenWyo	47.41	16.42	29.61	-0.3	163	14	UIL Hold	36.03	17.00	21.59	+1.5
GerberSci	12.64	1.65	3.30	+0.2	36	7	UST Inc	69.48	49.28	69.48	...
GlobePhn	48.48	27.15	33.31	+2.8	1633	...	UnileVer	31.94	16.91	24.58	-1.2
GrafTech	27.98	3.55	11.54	-2.2	1797	8	Univer	31.91	19.25	28.28	...
Hallbrn	55.38	12.80	22.80	-0.2	1217	15	Unisys h	4.74	0.28	1.49	-0.1
Harman	42.85	9.17	20.91	-4.7	685	dd	UnlRntals	22.74	2.52	6.60	+1.8
Hartem	27.55	9.33	14.79	-1.1	8977	dd	UnlTch	68.37	37.40	56.49	-1.0
HealthNet	29.91	7.38	14.54	-6.6	1905	9	UnumGrp	27.50	7.61	17.27	+0.8
Hexcel	23.74	4.49	13.08	-0.8	1556	11	VeriZon	19.08	9.18	14.09	+2.1
HomeDp	30.74	17.05	24.56	+3.9	2885	17	VerstCom	38.68	23.07	29.28	+0.3
HorwiltInt	56.88	23.06	35.67	-0.5	4884	10	Warraco	53.89	12.22	35.97	-5.0
HubbIA	52.98	20.70	33.45	-5.5	0	dd	WebsterFm	31.00	2.85	7.79	+0.2
HubbTel	47.84	22.05	35.82	-6.6	148	10	WidRnt	17.13	8.76	14.02	+1.3
HUS	83.93	7.53	11.94	-1.2	186	6	Xl Cap	33.82	2.56	10.33	+2.6
ING 6.125	20.99	2.83	4.64	-1.5	56	dd	Xerox	14.62	4.12	7.10	-0.1
IndepHld	13.70	2.25	6.99	-2.6	10	dd	Zygo	13.79	3.06	5.85	-2.9
Info											